

# Top-20 U.S. Bank's Newly Stabilized Infrastructure Improves Customer Experience and Reduces Operating Costs

Creating an effective maturity model focused on infrastructure stabilization, cost-efficiency, and an upskilled team through DevOps

DEVOPS

INFRASTRUCTURE

DIGITAL BANKING

## Introduction

One of the largest players in digital banking began to see a growing number of production problems, service outages, and developer problems; these challenges were simultaneously affecting customer experience (CX) during the banking application process. With Level's help, the bank saw an opportunity to improve stability by addressing their engineers' delivery problems, planning for smarter resource consumption, and improving operating costs.

## Challenge

Engineering teams identified key problem areas affecting the consumer, as well as internal obstacles causing infrastructure inconsistencies. These roadblocks were causing longer response times, and the client's engineers were missing important alarms.

Many challenges were causing this infrastructure instability, such as:

- A shortage of tech talent within the bank
- Internal teams' inability to deploy applications, fix bugs, and further enhance CX due to talent shortage
- Team members unfamiliar with OpenShift and Kubernetes
- Inexperience required skill stretching for internal employees



Customer experience was greatly impacted by these technical incidents and outages. With the OpenShift environment being unstable, end-users' application attempts would unexpectedly fail. The client was looking for ways to untangle the infrastructure and create a better overall experience.

**Michael Drabic**, Client Solutions Lead, Level



## Approach

The digital bank needed help upgrading their digital platform. Level's mission was to assess the client's OpenShift setup and maturity, as well as help upskill internal engineers to expand their skill set. Teams could then collaborate to execute the set recommendations found in Level's assessment.

**Level's approach involved:**

- **Assessment (6 weeks):** Level and client teams created a roadmap on how to mature the infrastructure environment and advise internal teams on short-term, immediate fixes to the banking application to create a better CX.
- **Implementation (10 weeks):** This laid the foundation for an effective maturity model focused on infrastructure stabilization, cost-efficiency, and creating an upskilled team. This implementation provided a forward-facing view for future platform maturity.

## Results

With an improved infrastructure, agile workflows, and application consumption, the digital bank removed the root causes affecting stabilization. The maturity model roadmap and new infrastructure transformed the client by:

TEAM SIZE



TIMELINE



Removing daily blocker and outage problems for engineers



Identifying upgrade issues and creating higher-environment playbook for future uses



Reclaiming 353.5 cores (44 VMs) and decreasing CPU usage by 50%



Reducing end-user application startup time by ~45% for improved CX



Tailoring alert strategy and eliminating many non-actionable alert types

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